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103-3173

DEPARTMENT OF DEFENSE  
DEFENSE INTELLIGENCE AGENCY  
WASHINGTON 25, D. C.

16 APR 1963

S-3861/X

Lt. General Marshall S. Carter  
Deputy Director  
Central Intelligence Agency  
Washington 25, D. C.

Dear Pat:

I have re-examined the proposed organizational concept for the National Photographic Interpretation Center (NPIC) as outlined in the DCI memorandum of 6 December 1962 and concur in the principles of funding and personnel participation as set forth in Enclosure 1. I am of the opinion, however, that certain of the organizational concepts and procedures outlined in your memorandum require adjustment in light of the recently realigned responsibilities within the DOD as set forth in an approved Memorandum of Understanding (attached hereto) and in consideration of the different administrative arrangements that must be made to accommodate our separate PI detachments. The Memorandum of Understanding provides for the consolidation of the DOD responsibilities and personnel at the NPIC and, in my judgment, is the basis for a substantially improved and more responsive DOD contribution to the Center.

I am sure you realize that we too are concerned with operations and planning matters relating to the NPIC and recognize the necessity for arriving at firm arrangements for cohesive participation of DOD and CIA personnel within the NPIC structure. Accordingly, I have directed that the newly formed military contingent at NPIC be consolidated in a single area and organized in a manner identical with that proposed by the Director, NPIC, under his new organizational concept. If the CIA element were to be similarly organized, this would permit the immediate formation of a combined CIA/DIA Photo Analysis Division Headquarters Staff. PI's could then be drawn from the appropriate parallel functional elements of the CIA and DIA detachments to perform joint work under the operational control of the Director, NPIC.

DIA review(s)  
completed.

What we are proposing, I believe, meets the full objectives of the plan, but takes into cognizance the different administrative arrangements that must be made to manage the separate DIA and CIA detachments. It is my understanding that the Executive Director, NPIC, also shares this view. Therefore, subject to your concurrence, I propose that Defense and CIA representatives who are most closely associated with the activities of the NPIC be convened at the earliest possible date to resolve any matters that may arise or require clarification in light of the new DOD agreement or in consideration of our different administrative requirements. It is anticipated that mutual understanding and agreement can be reached in a short period of time and I am designating Mr. [redacted] as my representative for this purpose.

(EXECUTIVE REGISTRY FILE

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In closing, Pat, I should like to mention that the fine spirit of cooperation that exists among CIA and DOD personnel participating at NPIC is directly attributable in great measure to the outstanding leadership provided by the Director, Mr. Arthur Lundahl. I am confident that the framework exists within which CIA and DOD can accomplish the substantive improvements and managerial refinements which will enable us to keep abreast of the constantly increasing dynamic and demanding photo interpretation requirements that are so essential to our national security.

Sincerely,

JOSEPH F. CARROLL  
Lieutenant General, USAF  
Director

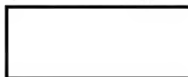
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Memo of Understanding,  
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Sent to DD/I for NPIC - 19 April

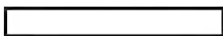
*LBN*

For action as indicated by DDCI's note which is att'd.

"I need staff reaction, coordinated DD/I and NPIC, and a reply for my signature - (I would say offhand not too equivocal whatever way we go). "/s/MS - 19/4

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Suspense: 1 May (per



Mr. K -

General Carter was waiting for this so I sent the orig. and the attachment on to him.

r.